

The background features large, stylized letters 'A', 'T', and 'B' in a purple color. Overlaid on these are various shapes and colors: a green shape, a blue shape, and a purple shape, creating a layered, abstract effect. The overall background is a solid red color.

**High Authority
for transparency
in public life**

**Summary of
the 2025
Activity Report**

Three key takeaways from the 2025 Activity Report

1 An institution at the heart of public life

Due to the French political events of 2024, which continued into 2025 with significant turnover in governments, **the High Authority's monitoring activity reached a record high in 2025**. The High Authority reviewed 5,795 declarations and issued 641 opinions on proposed revolving-door movements between the public and private sectors. These figures highlight **the key role played by the High Authority at the heart of the State's functioning**: by guaranteeing the integrity of the highest-ranking public officials, it often operates under very tight deadlines to help ensure the smooth running of the Republic's institutions.

2 An institution entrusted with new strategic responsibilities

The law of 25 July 2024 entrusted the High Authority with a new strategic mission: **ensuring transparency regarding influence activities carried out on behalf of foreign principals**. Argos, the online reporting service specifically created for this purpose, has been operational since 1 October 2025. Any person or organisation acting on behalf of a foreign principal to influence a decision or public policy must now register with the service and report their activities on a quarterly basis. France, supported by an independent and collegial institution, **thus joins the ranks of democracies equipped with modern safeguards against attempts at foreign interference**.

3 An institution sharing a well-established doctrine

As the President of the High Authority had pledged, the 2025 Activity Report includes, for the first time, a thematic overview of the High Authority's doctrine on revolving-door movements between the public and private sectors. This aims **to make the applicable rules clearer for public officials, their administrations and Ethics Officers**, and, in doing so, to enhance the predictability of the institution's decisions regarding revolving-door movements. The decisions of the Council of State handed down following appeals against the High Authority's opinions are also presented in the report.

What is the High Authority's doctrine?

Through its decisions, the High Authority has gradually developed a **pragmatic doctrine**: a set of criteria and analytical principles that guide its ethical opinions on the monitoring of revolving-door movements. This doctrine

specifies, for example, when a public body should be regarded as a private company, or under what circumstances a career move exposes the individual concerned to criminal or ethical risks.

KEY FIGURES FOR 2025

MONITORING OF DECLARATIONS FROM PUBLIC OFFICIALS

The High Authority received 10,362 declarations of assets and interests in 2025 and reviewed 5,795 of them. This record high, representing a 13% increase compared with 2024, is directly linked to the succession of several governments and the various political events that occurred during the 2024-2025 period. 57 cases were referred to the courts for non-compliance with reporting obligations, an unprecedented figure since the institution was established. 38.6% of the public officials reviewed were found to be at risk of a conflict of interest, leading the High Authority to recommend preventive measures. In total, 3,626 declarations were made available to the public, including 2,319 directly online (some declarations can only be consulted at the prefecture).

10,362 declarations received

5,795 reviewed (+13%)

57 cases referred to the courts

38,6 % of public officials reviewed were found to be at risk of a conflict of interest, prompting the High Authority to issue recommendations

3,626 declarations made public, including 2,319 available online

OVERSIGHT OF REVOLVING-DOOR MOVEMENTS BETWEEN THE PUBLIC AND PRIVATE SECTORS

In 2025, the number of controls remained very high, as in 2024: 641 opinions were issued on proposed professional movements of civil servants and public officials. Opinions on plans for a career change towards the private sector account for over 60% of this total. This high proportion is due to the succession of several governments since the end of 2024, which triggered long-term effects in terms of professional mobility. Despite the high workload, the High Authority consistently met its statutory deadlines: an average of 8.6 days for pre-appointment opinions (statutory deadline: 15 days) and 46.8 days for opinions on proposed movements towards the private sector (statutory deadline: 2 months). 76.7% of the opinions issued were opinions of compatibility with reservations, and only 3% were opinions of incompatibility.

641 opinions issued, over 60% of which concerned proposed movements towards the private sector

76,7 % of opinions of compatibility with reservations

3 % of opinions of incompatibility

Average processing time:

8,6 days (pre-appointment check) and

46,8 days (career change towards the private sector)

REGULATION OF LOBBYING

As at 31 December 2025, 3,526 entities were listed in the register of lobbyists - a figure that has steadily increased since 2017 - and more than 107,000 activity records were available on the High Authority's website. In 2025, the institution concluded 174 controls and referred 19 cases to the courts for non-compliance with reporting obligations of activities and resources. The High Authority also published an analysis of lobbying activities carried out by GAFAM in France between 2020 and 2024.

3,526 entities listed in the register

107,000 activity records available as open data

174 controls concluded

19 cases referred to the courts

PREVENTING THE RISK OF FOREIGN INTERFERENCE

Since 1 October 2025, the High Authority has been managing the foreign influence register, Argos, which is dedicated to lobbying activities carried out on behalf of foreign principals. A major awareness-raising campaign was launched as soon as the register came into effect. By the end of 2025, 50 entities had already been in contact with the High Authority regarding their potential inclusion in the register. At the same time, the institution examined the risk of foreign influence in 30 proposed movements of former senior public officials towards the private sector. This new aspect of revolving-door oversight will continue to develop in 2026.

1 October 2025 : Argos online reporting service goes live

50 entities were in contact with the High Authority regarding potential registration

30 revolving-door movements towards the private sector assessed for the risk of foreign influence

What's Next After 2025?

The High Authority's 2025 Activity Report reflects an institution which, twelve years after its creation, has firmly established itself within the French institutional landscape. **It contributes daily to the integrity of public life.**

Beyond figures, this report demonstrates the institution's maturity, as it strives to provide ever better accountability for its work, particularly by **improving access to its doctrine**, for the benefit of those it supports. By publishing, for the first time, a selection of summaries of its opinions organised by theme, **the High Authority embraces an educational approach to promote a better understanding of its role and its decisions.**

In a democratic context where mistrust of public institutions remains high, the High Authority embodies a concrete and sustainable answer: **rigorous, independent and transparent oversight.** Its growing influence at the European and international levels confirms that this model serves as an inspiration far beyond our borders.

2026 promises to be just as mobilising and interesting: monitoring the first entities engaging in foreign influence, municipal and senatorial elections, and incorporating recent regulatory changes within the institution's remit. The High Authority will tackle these challenges with unchanged rigour and energy.

The High Authority at a Glance

Established by the law of 11 October 2013, the High Authority for transparency in public life ensures that public officials and civil servants comply with their ethical obligations and helps to prevent conflicts of interest.

MISSIONS



Monitoring the asset and interest declarations of public officials



Monitoring revolving-door movements between the public and private sectors



Regulating relations between lobbyists and public authorities



Preventing risks associated with foreign influence

Jean Maïa

President of the High Authority



Jean Maïa was appointed President of the High Authority on 1 April 2025. A former Secretary-General of France's Constitutional Council and a member of the Council of State, he intends to further develop the institution's remit and enhance the clarity of its work.

By supporting public officials in fulfilling their obligations and ensuring the transparency of certain information, **the High Authority helps to strengthen the integrity of public life and, in so doing, public trust in institutions.**